

Terms of Reference FINAL EVALUATION

Joint Program 2022-2026

FIAN Belgium, Quinoa, Solidagro et Viva Salud

Outcome PHILIPPINES

“Advocating change for the right to food and health”

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Context of the evaluation

Project context

A joint program

FIAN Belgium, Quinoa, Solidagro and Viva Salud collaborate on a joint program, co-financed by the Federal Public Service of Foreign Affairs, Foreign Trade and Development Cooperation, from 2022 to 2026: *“Empowered citizens and stronger social movements for a fair, united and sustainable world”*.

The narrative of our program is as follows: in a context of growing global inequalities, FIAN Belgium, Quinoa, Solidagro and Viva Salud are working to bring about structural change in our economic, social and political system at various levels.

Together, the four NGOs want citizens to have more power and their political participation through social movements to be strengthened in order to bring about systemic change, so that a fair, united, decolonised and sustainable world can emerge, based on respect for human rights, the sovereignty of peoples and the protection of biodiversity.

To achieve this, we are implementing the following strategies: (1) **Awareness-raising, training and mobilisation** to strengthen citizen engagement; (2) **Support for movements and networking** to strengthen their capacity for action and organisation; (3) **Advocacy and expertise** to inspire policy choices that favour systemic change; and (4) **Strengthening and supporting alternative models** to improve the socio-economic conditions of the population and promote these good practices.

This joint program is active in eight countries: Belgium, Bolivia, Burkina Faso, DR Congo, Mali, Senegal, Palestine and the Philippines.

Four organisations

FIAN Belgium

FIAN Belgium is a Belgian NGO that promotes the right to food. It is the national section of FIAN International. It carries out its activities in five areas: co-construction of knowledge, advocacy, mobilisation, support for struggles and support for social movements. FIAN Belgium works to promote adequate, healthy and nutritious food within the framework of sustainable and localised food systems. Together with citizens and social movements, it defends people's sovereignty over food systems and natural resources and promotes agroecology. FIAN Belgium opposes corporate control of food systems and the financialization and commodification of resources. It also denounces the dismantling of democracy, human rights violations and the criminalisation of social actors, as well as the destruction of the environment and the climate.

<http://fian.be>

Quinoa

Founded in 1991, Quinoa is a Belgian NGO and Youth Organisation for Education for Global and Solidarity Citizenship. It aims to stimulate the engagement of young people and the French-speaking public in collective actions for a fair and sustainable world. Through its awareness-raising and training activities, Quinoa encourages a critical understanding of the mechanisms of injustice and global issues related to social, political, economic, cultural and environmental dimensions. It also supports citizen mobilisation by strengthening the capacities of individuals and groups to actively engage in social change dynamics.

www.quinoa.be

Solidagro

Solidagro is a Belgian NGO committed to the right to food and drinking water through the promotion of agroecology. It works with local partners in six countries, strengthening their capacities and supporting community initiatives targeting grassroots organisations to sustainably improve food security, incomes and access to water, hygiene and sanitation. Its actions integrate environmental and gender dimensions, with a particular focus on women's empowerment. In Belgium, Solidagro carries out awareness-raising and political work to

influence public decisions in favour of sustainable food systems. It also contributes to national platforms to promote agroecology in Belgium and in its six partner countries.

www.solidagro.be

Viva Salud

Viva Salud is a Belgian NGO that believes that every individual and every community has the right to health. That is why Viva Salud supports social movements in their fight for the right to health. In the Philippines, Palestine, the Democratic Republic of Congo and elsewhere, Viva Salud works in partnership with social organisations on joint campaigns, learning from each other and mutually reinforcing their work. In the face of increasingly global challenges, the solution lies in international solidarity. Viva Salud also supports them financially through grants and donations collected in Belgium. In addition, Viva Salud supports their struggle through its activities in Belgium and its international network, such as the *People's Health Movement*.

www.vivasalud.be

Outcome Philippines

Country	Philippines
Type of evaluation	Field evaluation
NGOs involved	Solidagro, Viva Salud

Solidagro, Viva Salud, and their partners in the Philippines aim to influence government policy changes by supporting social movements that promote a rights-based health system and a rights-based agroecological food and agriculture system. The main strategies they implement, with particular attention to women's rights and environmental protection, are:

- Policy advocacy
- Public awareness-raising
- Best practices development, documentation and propagation
- Networking and alliance-building at national and international levels

The main target groups are social movements and their members (farmers, women, LGBTQI+, youth, workers, human rights defenders, health workers and professionals) mainly coming from rural and urban poor communities.

We work at the national level, as well as the regional level in Cordillera Administrative Region, National Capital Region, Bicol, MIMAROPA, Western Visayas, CARAGA, Davao, and Soccsksargen.

Some of the above-mentioned regions should be visited during field evaluation. The exact regions that will be covered during the field evaluation will be agreed upon during the inception phase, early September.

This outcome comprises the seven following results:

- 1- More farmers and communities in the intervention areas practice and advocate for agroecology, based on the learnings from the learning and community farms.

- 2- More local governments and other stakeholders in the intervention areas give support to AE.
- 3- Non-governmental national stakeholders express support to AE.
- 4- The organized movement/network for the right to food, embracing AE, has become stronger.
- 5- Public support for strengthening the public health care system has grown.
- 6- Workers' unions achieve victories in demanding higher occupational health and safety standards from their employers.
- 7- Attempts to limit the democratic space for the social movement for health rights are widely denounced (including internationally).

The Philippines outcome is grounded in a human rights-based approach that seeks to contribute to long-term systemic change rather than the direct delivery of services. Viva Salud, Solidagro and their partners work by strengthening social movements, community-based organisations and civil society networks so that rights-holders can organise, advocate and engage with duty-bearers to promote structural changes in health and food systems, especially the shift from corporate control to people's control. Capacity strengthening, alliance-building, best practice development, evidence generation, community mobilisation and policy advocacy are therefore considered both key strategies and important outcomes of the program. The evaluation is expected to assess the program in light of this approach and recognise that sustainable change is achieved through stronger collective action, increased civic participation and policy influence.

Roles

Evaluation	Responsible	Evaluation Committee
Philippines	Program Manager and Philippines representative	Pascal Van Driessche - Program Manager for Bolivia and the Philippines Philippines representative for Solidagro and Viva Salud Youcef Boughriet – Program Management Coordinator Viva Salud Antía González Filgueira – Consortium Coordinator

Responsible person(s):

- Draft and publish the Terms of Reference (ToR);
- Serve as contact and information points for the evaluators;
- Ensure financial follow-up with Antía and Jan Mertens;
- Facilitate the communication between the evaluators and the partners;
- Ensure proper follow-up and smooth organization of the evaluation in the field;
- Guarantee the quality of the final evaluations;
- Draft (namely together with the evaluation committee members) the management response.

- Improve and validate the ToR;
- Contribute to the selection of the evaluation team;
- Provide comments on the evaluation report;
- Contribute to drafting the management response.

Objective of the final evaluation

The results, conclusions and recommendations of this evaluation will be used to inform the DGD, the four members of the consortium, our national partners and stakeholders involved in the program, including the various actors of the international cooperation sector with activities in the same countries.

The final evaluation report and the management response will be made public and published online as to enhance the transparency and accountability of all parties involved in the implementation of the joint program.

Evaluation questions

Here are the evaluation questions that we hope the evaluation will provide information and answers to. They are classified according to the OECD's DAC criteria.

N.B.: Of the seven evaluation questions that will enable us to assess the program in the Philippines, three (relevance, effectiveness and coherence) will be common to all outcomes of the joint program. The "*general formulation*" refers to the common theme addressed across the eight outcomes, while the "*specific formulation*" reflects the characteristics and objectives of an individual outcome, in this case the Philippines.

Under the **relevance** criterion, across all outcomes, we aim to assess the extent to which the program is aligned with the needs and priorities of the target groups (EQ 1).

Under the **effectiveness** criterion, the theme examined across all outcomes will be the achievement of the program's objectives and the nature of the changes brought about by its strategies and activities, particularly in challenging contexts (EQ 2).

Under the **coherence** criterion, the analysis will focus on the contribution of each program outcome to the achievement of the strategic targets set out in the 2022–2026 Joint Strategic Framework (JSF) of all Belgian NGOs implementing subsidized programs in the Philippines (EQ 3).

We expect the evaluator to treat these three questions as common to each program outcome in order to facilitate comparative analysis and strengthen cross-country learning within the consortium. These questions will serve as a common thread for the capitalisation seminar that will take place following the submission of the interim reports.

Evaluation Question 1 - Relevance:

General formulation: *To what extent does the program respond to the priority, urgent or evolving needs of the target groups (communities, women, young people, social movements, producers), taking into account the specific socio-political context of each country?*

Specific formulation (Philippines): How well does the program continue to respond to the evolving priorities of social movements and marginalized communities, particularly women, farmers, health workers, and youth?

Evaluation Question 2 - Effectiveness:

General formulation: *To what extent did the program achieve the expected (and possibly unexpected) results, and to what extent did the strategies, training and activities implemented generate concrete changes in practices, capacities, behaviours or organisations?*

Specific formulation (Philippines): To what extent did Solidagro and Viva Salud's strategies (policy advocacy, awareness raising, community modelling, alliance building) contribute to

concrete changes in practices, capacities, behaviours, or policies in the Philippines? Which strategies proved most effective under different contexts and why?

Evaluation Question 3 - Effectiveness:

(additional question – suggested by Youcef) How did the evolving political and civic context in the Philippines influence the implementation and effectiveness of the program, and how successfully did partners adapt their strategies to these changing circumstances?

Evaluation Question 4 - Coherence:

General formulation: *How did the various outcomes contribute to the achievement of the strategic targets of the 2022-2026 geographical JSFs as planned in 2021?*

Specific formulation (Philippines): How did the Philippines outcome contribute to the 2022-2026 JSF strategic targets and strengthen synergies with other Belgian NGOs and local partners?

Evaluation Question 5 – Sustainability:

How has our risk management system been useful to achieve sustainability?

Evaluation Question 6 – Sustainability:

What systems or capacities have been built to ensure continued advocacy and engagement beyond the program period?

Evaluation Question 7 – Impact:

Were there equal or differential impacts for different groups of rights-holders (women, farmers, health workers, youth, LGBTIQI+, workers)? If so, why did these differential impacts occur?

Evaluation Question 8 – Impact (or Effectiveness?):

Have partners or communities observed increased public awareness or dialogue around rights-based health and agroecology as a result of the program?

For each evaluation question, we expect the final report to present:

- ✓ Areas for improvement.
- ✓ Best practices; Success factors.
- ✓ Possible solutions in the form of recommendations.

Methodology

We would like the evaluator(s) to implement a participatory method, both with the partner organisations and with the country office of Solidagro and Viva Salud, as well as with the teams of the NGOs working from Belgium. We also expect the evaluator to specify their approach to implementing a participatory process.

We estimate that the mission could be carried out between September and November 2026, including the document review, data collection, analysis, report drafting and the debriefing workshop. In the proposal, we invite the evaluation team to tell us the days needed.

Several parameters will need to be taken into account:

- Innovation: We would be delighted to discuss and see innovative methodologies applied.
- Working languages: Filipino, English.

Given the advocacy- and movement-based nature of the program, evaluators are encouraged to use methodologies capable of assessing contribution to systemic change, such as Theory of Change validation, Process Tracing, Most Significant Change, or Contribution Analysis, where appropriate.

The evaluator's service proposal should take these different aspects into account and indicate how he/she/they intend(s) to proceed.

Further methodological details will be adjusted and developed with the selected evaluator to ensure the best approach to the evaluation questions and the most appropriate approach for each context and project.

The evaluation report

In order to ensure a certain level of comparative analysis between the different evaluations, we would like all evaluations to follow the model below:

- ✓ Table of contents
- ✓ List of abbreviations
- ✓ Summary of no more than 2 pages (which can be used as a stand-alone document)
- ✓ An introduction that includes the objectives of the evaluation, the approach, the techniques used and any limitations of the evaluation
- ✓ An evaluation covering the criteria set out in these terms of reference (*relevance, coherence, effectiveness, efficiency and impact*), clearly answering the related evaluation questions
- ✓ Lessons learned
- ✓ Conclusions and recommendations
- ✓ Suggestion: the final evaluation report should have a maximum length 40 pages (not including annexes)
- ✓ “Bonus”: any additional material to complete the evaluation are welcomed!

- ✓ Appendices

The report must be written in English.

Process timetable

Period	Stage
July 2026	Launch of the evaluator recruitment process Deadline: earlier than August 24 th , 2026 (depending on exact publication date)
August 2026	Selection of the evaluators will take place during the last week of August.
September 2026	Recruitment: 1 st week of September Inception meeting (ideally) September 7 th or 8 th Preparations and information meetings with the evaluator (methodology, working and communication procedures, etc.) Inception note available week of September 21 st
October 2026	Field evaluation process of the Philippines outcome and preparation of the contribution to the capitalisation seminar (this last point will be done during the evaluation process of the eight outcomes) End of October: feedback meeting to discuss the results/findings with country office and partners
November 2026	Intermediate report available – focus on the three transversal evaluation questions. (ideally around ideally November 5-9 th) Presentation of the evaluation results
December 2026	December 2 nd : Seminar of capitalisation Final Report Available Publication of the management response to the final evaluation of the 2022-2026 joint program.

The evaluators (required profile)

The evaluators (or evaluators) must comply with the following requests:

- ✓ For the final evaluation of the outcome Philippines, we're looking for a team of (at least) two evaluators. This could be either carried out by a consultancy agency/bureau, or a team of independent evaluators.

- ✓ The team must demonstrate expertise in the Health and Food systems, as well as proven experience working with social movements, civil society organisations and human rights-based advocacy programs.
- ✓ The evaluation team must submit a single proposal that covers both themes (Health and Food systems). Individual or separate applications will not be considered.
- ✓ Be fully independent from the project and all its stakeholders
- ✓ Demonstrate proven experience in evaluating international cooperation programs
- ✓ Strong knowledge of the Philippine's socio-political context, including the realities and dynamics of civil society
- ✓ Be familiar with the OECD DAC criteria
- ✓ Have expertise in participatory and inclusive evaluation approaches
- ✓ Be familiar with Theory of Change-based evaluation frameworks
- ✓ Have a good understanding of gender and environmental integration in development programs
- ✓ Experience evaluating advocacy, policy influence and systems change programs would be considered a strong asset
- ✓ Possess excellent analytical and writing skills, with the ability to write clearly and concisely; be organised and communicative; be capable of summarizing the information and processing it
- ✓ Be able to facilitate group sessions and participatory workshops

Working languages: English and Filipino

Submission of proposals

Interested candidates are invited to send their applications to philippines@vivasalud.be and pascal.vandriessche@solidagro.be no later than **August 24th, 2026**.

Proposals, written in English, must include:

- ✓ CV(s) of the candidate(s)
- ✓ A note describing the understanding of the mission, outlining the proposed methodological approach and a work plan (maximum 5 pages)
- ✓ A budget proposal (detailed estimate)
- ✓ A relevant example of a recent similar evaluation carried out by the evaluator (the relevant example of a previous evaluation may be written in English or Filipino)

The **evaluation grid** that will be used to assess the candidates received is as follows:

	Weighting	Offer A	Tender B	Offer C
Evaluator's experience (relevant to the expertise required for this evaluation)	17 points			
Proposed timetable and communication	17 points			
Understanding of the context and challenges related to the evaluation	21 points			
Consideration of evaluation issues	12 points			
Proposed evaluation methodology	21 points			
Languages	12 points			
Total quality	100 points			
Price submitted	in euros (€)			

Candidates will be evaluated by a committee composed of the consortium coordinator, and Viva Salud and Solidagro programme managers.

Budget for the evaluation

All consultants applying are requested to submit their best budget proposal for this evaluation service and to present a technical proposal including an appropriate evaluation design and budget breakdown.

The budget must include:

- ✓ The preparation days required to analyse existing documents and meet with selected staff members (country representative, Belgian coordinators from Solidagro and Viva Salud and consortium coordinator);
- ✓ The working time required to carry out the evaluation;
- ✓ Domestic travel expenses, daily allowances and consulting fees related to the implementation of the evaluation (the service provider is responsible for its own insurance, logistics (hotel, transport...), etc.);
- ✓ The drafting of an interim report, its presentation at a feedback session with staff from Solidagro, Viva Salud and its partners, and the drafting of a final report.

To enable an external evaluator to carry out these evaluations, Solidagro and Viva Salud has the following budget (including VAT): **800.000 ₱ Philippine Pesos**

Appendix

- Philippines part of the 2022-2026 joint program of Fian Belgium, Quinoa, Viva Salud and Solidagro