

ANNUAL REPORT



20
25

I am proud to be
a community
health
worker



**viva
salud**

SAMEN STRIJDEN VOOR GEZONDHEID
ENSEMBLE, LUTTONS POUR LA SANTÉ

A WORD FROM THE DIRECTOR

Thank you very much for your interest in Viva Salud's activities in 2025! That's undoubtedly thanks to you!

2025 was a year of struggle, not only in terms of international law in Gaza, but also in terms of securing the resources needed for international cooperation. Minister Prévot, Minister of Foreign Affairs and Development Cooperation, has announced that spending will be cut by 25% by 2027. We have learned firsthand that international cooperation is no longer a priority for Belgium. It is therefore up to us to take action and put what we consider essential back at the center of the debate: solidarity. Now that social gains are also under pressure from the Arizona government, it is all the more important to emphasize the significance of this solidarity, both in Belgium and internationally.

Now more than ever, international solidarity is an indispensable pillar for building a just and sustainable world: It is not a matter of charity or choice, but of historical responsibility and collective commitment.

To address this situation, we decided to hire a new colleague to handle fundraising, so that we can better support our donors and our fundraising activities. Please give Thomas a warm welcome!

A NEW HEALTHCARE CONSORTIUM

In 2025, we also took the time to collaborate with seven other Belgian NGOs active in the field of healthcare: Damiaanactie, Memisa, Doctors Without Vacation, Chain of Hope, Doctors of the World, JustSee (formerly Light for the World), and Handicap International, that together with Viva Salud, form the Health Impact Coalition (HICO). Together, we are committed to strengthening healthcare systems in the 16 countries where our organizations operate! That promises to be a great adventure—and we'll be sharing updates with you starting next year!

It is therefore up to us to come together and bring back to the center of the conversation what we believe matters most: solidarity.

RESISTANCE AND CARE AMONG OUR PARTNERS

As we write this, the Israeli-American alliance fills us with horror through its violence and, above all, its impunity in Iran and Lebanon. In 2025, we focused our attention primarily on Israel to see whether this country would finally respect international law and, ultimately, simply respect humanity. What atrocities were committed, and to what extent were Belgium, Europe, and the international community—which stood by in silence—complicit in them... That did not stop us from regularly taking to the streets to protest alongside our fellow citizens, who were just as shocked and angry as we were. We are not alone in this, and we have made that clear to our partners AWDA in Gaza and the Health Work Committees (HWC) and Bisan in the West Bank, who continue to work tirelessly under extreme conditions.

In 2025, we extensively celebrated Dr. Ahmed Muhanna's release. What a relief!! We have no doubt whatsoever that the pressure resulting from the campaign we waged for his release—and in which you may have participated—was the deciding factor!

Since then, he has remained in Gaza and has been trying to come to terms with his trauma, while remaining committed to AWDA. He and his colleagues command our admiration and give us the courage to continue speaking out against the unimaginable. We will not stop until the Palestinian people can live in freedom and dignity.

Since it wasn't easy for us to travel to Palestine in December, we invited our partners from the West Bank to visit our partners in the Philippines. Despite their difficult daily reality, the partner organizations in Manila gave the representatives from HWC and Bisan a very warm welcome (unfortunately, no one from AWDA was able to join us). They took the opportunity to organize a conference on the impact of imperialism in the Philippines and Palestine, as well as a solidarity vigil for the Palestinian people. A systematic analysis of their statements and conversations shows that the causes of their problems are the same: shameless imperialism, blatant neocolonialism, and an international community that has turned its back on them. This extraordinary sense of connection led to a number of lasting friendships...

Health is inseparable from social justice, and change comes through collective organizing and resistance

The Palestinians' despair was matched only by their admiration for the dedication of the activists from GABRIELA, our partner in the Philippines, during their visit to Tondo, Manila's largest slum. Despite the occupation and the dehumanization they face every day in the West Bank, they were both stunned to see that people could be allowed to waste away under such conditions. That perspective and that South-South solidarity have been a huge source of motivation for my colleagues and me, and have given us plenty of ideas for future campaigns and collaborations!

Despite the wave of solidarity we experienced, the reality of the right to health in the Philippines is still marked by great inequality. In 2025 (against a backdrop of underfunding, limited access to health care, and an ever-shrinking democratic space), our partners remained committed to defending health as a fundamental right. GABRIELA, CHD, IBON, and Karapatan took up this fight by linking it to issues such as poverty, gender, and governance, while at the same time denouncing corruption and the privatization of the sector. Despite the pressure, their actions have led to concrete progress and strengthened the mobilization. They point out that health is inextricably linked to social justice and that change can only be achieved through collective organization and resistance.



Speech by Fanny, director of Viva Salud, at the rally for healthcare in Palestine held in front of the European Parliament.

In the Democratic Republic of the Congo, 2025 was a difficult year, marked by war in eastern Congo and pressure on democratic institutions. And yet our partners, Étoile du Sud and Si Jeunesse Savait, have continued their efforts tirelessly. Through campaigns, community initiatives, and more intensive advocacy, they not only improved access to health care but also strengthened their role as active stakeholders in dealings with the authorities. In a context where economic and political interests carry significant weight, their ability to organize, conduct thorough analyses, and make collective demands remains a source of hope. It reminds us that change is possible—as long as we don't give up.

On the international stage as well, 2025 was a year filled with actions in collaboration with the PHM (People's Health Movement), the world's largest network fighting for the right to health. Faced with growing inequality, wars, authoritarianism, and the commercialization of healthcare, the PHM remained committed to concrete and militant international solidarity.

In 2025, we were able to rely on a team of 14 employees in Belgium to keep International Solidarity and Viva Salud running. From bookkeeping and setting up campaigns to identifying synergies and overseeing our partners' work: I can assure you that you can count on an enthusiastic, efficient, dedicated, and dynamic team that I'm proud of!

Unfortunately, at the end of the year, we had to say goodbye to Marieke, who had been our colleague for the past 7 years, but as you'll read in the 2026 report, our new colleague Youcef has seamlessly taken over her responsibilities! Thank you, Marieke! Good luck! And thank you, Youcef—the bar was high!

All that remains is for me to wish you a wonderful, in-depth introduction to what we've been able to achieve together with our partners in Palestine, the Democratic Republic of the Congo, the Philippines, and, on the international level, with the PHM—and this is undoubtedly thanks to you, dear reader! Thank you for your support, and see you at the coming events! Long live the right to health for everyone, everywhere! Let's not give up before we achieve it!

Fanny Polet,
Viva Salud Director



Part of the Viva Salud team at ManiFiesta.

THE RIGHT TO HEALTH

Health is a fundamental human right, yet it is under threat around the world from poverty, inequality, exploitation, and war. The countries of the Global South are particularly affected by this reality.

SUPPORTING LOCAL HEALTH PROJECTS

The right to health can only be fully realized when political and economic systems serve the needs of the people rather than the interests of a wealthy few. Today, economic and political power is too often concentrated in the hands of a small minority, exacerbating inequality. Yet history teaches us that change is possible: important victories for people's rights, including for the right to health, have been achieved through collective action and social struggle.

We reject the imperialist system in which the most powerful countries impose their interests on nations that have historically been dominated. We envision a world where nations, communities, and individuals in the Global South are free to determine their own future, free from external interference.

To ensure policies that are just and responsive to people's needs, sovereignty is essential. This means enabling peoples to control their own resources and to pursue a form of development that reflects their aspirations and reality. Strong social movements are also indispensable. They amplify the voices of workers, healthcare providers, farmers, and people living in vulnerable circumstances. Together, these movements can challenge power imbalances and help build a more just system through collective mobilization and action.

Viva Salud is a Belgian NGO driven by the conviction that every person and every community has the right to health. We therefore support the struggle for the right to health in Belgium, throughout Europe, and across the Global South, while defending democratic space to ensure that social movements can continue to fulfill their vital and indispensable role in society.



We speak out against policies in Europe and Belgium that have harmful impacts on our partner countries. In the Philippines, Palestine, the Democratic Republic of the Congo, and through the People's Health Movement (PHM) and its global network, we facilitate exchanges among our partners and strengthen one another through mutual learning and solidarity.

We also provide financial support to our partners through the grants and donations we raise in Belgium. In addition, we support their struggles through our activities in Belgium and through our networking and advocacy work at both the Belgian and international levels, including within the People's Health Movement (PHM).



Ikuko, a volunteer cheering on the Viva Salud running team at the Brussels 20K

SOCIAL JUSTICE

We strive for a socially just world where everyone has equal access to the resources needed to meet their basic needs and where the human rights of all are upheld. We focus on the social, economic, and political factors that shape the health and well-being of exploited and marginalized communities. At Viva Salud, our work extends beyond access to healthcare. We also address the broader social determinants of health, including housing, decent work, and healthy living conditions, recognizing their essential role in achieving health equity for all.

SOLIDARITY

We work alongside organizations in our partner countries that tackle the root causes of health inequalities and health-related challenges. In Belgium, we organize trainings and campaigns, mobilize our supporters, and contribute to the global movement for the right to health. By joining forces, we strengthen our collective capacity to influence political decisions and drive meaningful change.

ACTIVISM

As a socially committed activist organization, we support and empower social movements and organizations that are striving for transformative social change in support of the right to health, social justice, and international solidarity.

SOVEREIGNTY

We support grassroots movements and local initiatives because sustainable change is driven by communities themselves, not imposed from above.

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Viva Salud is a member of the Association for Ethical Fundraising (RE-EF) and adheres to its Code of Ethics. We believe that everyone has a right to information. This means that donors, volunteers, and staff members are informed at least once a year about how the funds collected have been used.

Viva Salud is also a member of Donorinfo, an independent platform that promotes transparency within the non-profit sector by providing the public with verified information on the governance, activities, and finances of participating organizations.

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OUR PARTNERS

BELGIUM

In partnership with Belgian social organizations, including trade unions and fellow NGOs, we organize campaigns and actions to promote social and political change in favor of the right to health. Both in Belgium and as a member of the People's Health Movement, a global network advocating for health equity and the right to health, we work toward achieving our mission with the support of 210 dedicated volunteers in 2025.



PALESTINE

AWDA - BISAN - HEALTH WORK COMMITTEES

In Palestine, social movements play a crucial role in advancing national sovereignty. Our partners on the ground manage community health centers, provide communities, particularly young people, with training on the right to health, and work to strengthen public awareness and participation. They also conduct research on the impact of the occupation on health and engage in advocacy at both the local and international levels.



DR CONGO

**ETOILE DU SUD -
SI JEUNESSE SAVAIT**

In the Democratic Republic of the Congo, our partners lead citizen-driven initiatives, raise community awareness, and conduct research and investigations. They advocate with public authorities and carry out large-scale campaigns to improve the quality and accessibility of healthcare services. They also promote gender diversity and work toward ensuring that the needs and voices of communities are better recognized and addressed.



PALESTINE

PHILIPPINES

PHILIPPINES

**KARAPATAN - GABRIELA -
COUNCIL FOR HEALTH AND
DEVELOPMENT - IBON**

In the Philippines, our partners lead campaigns and advocacy efforts to promote a strong public healthcare system, advance women's rights, and improve working conditions. They also denounce attacks against social organizations and human rights defenders, bringing their concerns and demands to national and international platforms, including the United Nations.





The Brussels 20K provided an opportunity for Viva Salud to mobilize a team of runners committed to supporting Palestine. Together, they succeeded in raising nearly €27,500 for our partners on the ground.

IN BRIEF

2025: DEFENDING THE RIGHT TO HEALTH, EVEN IN TIMES OF CRISIS

*"Youth went from being beneficiaries of support to becoming agents of change." -
AWDA staff*

KINSHASA, DR CONGO

In Kinshasa, a measles vaccination and awareness campaign reached more than 34,000 people.

GAZA, PALESTINE

In Gaza, Viva Salud's partner AWDA supported displaced youth so they could become health advocates themselves in shelters.



BELGIQUE

Through two solidarity trips to the Philippines and Palestine, Viva Salud enabled Belgian participants to meet with health movements, human rights organizations, and communities engaged in resistance.

PHILIPPINES

In the Philippines, Viva Salud's partners linked the struggle for health to the fight against poverty, corruption, and human rights violations.

SIGNS OF RESISTANCE

At ManiFiesta 2025, visitors to the Viva Salud photo exhibition on Gaza and AWDA's work were invited to name three "signs of resistance" they observed in the exhibition. Their responses show that, in the face of the destruction of the Palestinian healthcare system, resistance takes many forms: continuing to provide care, keep hope alive, create spaces for solidarity... but also take action here, in Belgium and across Europe, through mobilization and international solidarity.

**POLIO VACCINATION
AND TREATMENT**

**FIELD
HOSPITALS**

**ART, SONGS
AND HOPE**

**ENSURING ACCESS
TO CLEAN WATER**

**PROVIDING
PSYCHOLOGICAL SUPPORT
ESPECIALLY FOR CHILDREN**

**MAINTAINING CARE
DESPITE EVERYTHING**

**STAYING
IN THE HOSPITAL
DESPITE EVACUATION ORDERS**

THE AL-AWDA TEAM

**WRITING SLOGANS
OF RESISTANCE ON WALLS**

**ESTABLISHING SCHOOLS
FOR PALESTINIANS**

**MEDICATION
DISTRIBUTION**

**THE RIGHT
TO HEALTH**



Photos from the "Care and Resistance in Gaza" exhibition at our stand at ManiFiesta.



Platini, advocacy officer for Étoile du Sud, presents the results of a survey on Universal Health Coverage—which aims to make maternity care free for mothers in Kinshasa—to patients and healthcare workers at the public hospital in the Massina neighborhood.

OUR ENGAGEMENT IN BELGIUM



Fanny, director of Viva Salud, answers questions from a reporter during a rally in support of healthcare workers in Gaza, held in front of the European Commission.

THE HEALTH IMPACT COALITION (HICO)

A strategic investment for Viva Salud in 2025

In 2025, Viva Salud continued and strengthened its commitment through the Health Impact Coalition (HICO). As an organization already active across various platforms and collective initiatives, we saw this coalition as an opportunity to take further steps: build stronger common foundations and prepare for larger-scale actions.

In 2025, a lot of hard work was done, especially behind the scenes. The eight member NGOs have devoted a great deal of time to exchanges, meetings, and joint working sessions to get to know each other better, compare their approaches, and align their common priorities. A highlight was the two-day workshop organized earlier this year with the leadership teams of the partner organizations. This opportunity made it possible to hold in-depth strategic discussions and to establish the first joint guidelines.

For Viva Salud, this commitment also translated into concrete decisions, including the hiring of a coordinator specifically for HICO. This allowed us to closely follow the discussions, actively contribute to the various working groups, and ensure a certain degree of consistency between the coalition's positions and those of the organization.

The biggest challenge this year was preparing for a major collaborative project: submitting a joint program to the DGD for the period 2027–2031. This project took a lot of time and energy. We had to align our perspectives, clarify priorities, discuss working methods, and reach compromises. This process didn't always go smoothly, but it did lay a solid foundation. The discussions that began in 2025 will continue in 2026 with the aim of reaching a joint proposal.

Although there were no visible joint campaigns in 2025, this preparatory phase was essential. This allows us to develop initiatives that are more consistent, better coordinated, and potentially more impactful. For Viva Salud, HICO serves as a lever to increase collective impact by building on the complementary nature of the expertise and local presence of the various organizations. It also provides a suitable platform for addressing key issues for the organization, particularly the importance of a strong and independent public health system.

In short, 2025 was a year of strategic investments and growth. A task that is sometimes not very visible, but is necessary if we are to collectively have a greater say in the long run in the policies that determine the right to health.





Matilde, head of the policy and campaign team at Viva Salud (left), and Marilyse, staff member in charge of administration and volunteering (right), at the "Red Line for Gaza" protest in May 2025.

CARE AND RESISTANCE IN GAZA

In 2025, Viva Salud stepped up its campaign for Palestine more than ever before. As the situation in Gaza continued to deteriorate, we—along with tens of thousands of people in Belgium—continued to take to the streets and put pressure on our policymakers. That fight bore its fruit.

On September 2, the federal government announced a series of measures against Israel. That policy change didn't just come out of the blue: It was the result of months of grassroots mobilization, with two major peaks in June and September, when more than 100,000 people took to the streets in Brussels on each occasion. Viva Salud played an active role in that mobilization, as an organization that helped keep the momentum going, ran campaigns, and mobilized people. Still, we remain level-headed: the measures are a step forward, but not a victory. A ceasefire followed in October, but Israel never really respected it. The violence continues, Palestinians continue to be killed, and humanitarian aid is still only trickling in—a fraction of what is needed. That is precisely why the mobilization must continue.

One of the most moving moments of the year was the release of Dr. Ahmed Muhanna, director of AWDA. He was abducted by the Israeli army on December 18, 2023, while he was working at Al-Awda Hospital in Jabalia. His only crime: caring for his people. For nearly two years, he was held illegally in Israeli detention centers. He suffered several broken ribs and lost more than 30 kg. When he was released in October 2025 and returned to AWDA, he was welcomed as a hero. As a symbol of medical resistance, he reiterated that Israel would never be able to break the resolve of healthcare workers in Gaza.

Shortly after his release, we spoke with Dr. Muhanna. In a poignant conversation, he spoke about his imprisonment: how he was labeled a terrorist, the degrading conditions, and the deaths of some of his cellmates. You can find that interview—raw, human, and unforgettable—on our website.

A SOLIDARITY EXHIBITION FOR GAZA

We also wanted to share the story of Ahmed Muhanna—and of the hundreds of healthcare workers who continue to do their jobs every day amid bombs and blockades—here in Belgium. We did that through our photo exhibition “Care and Resistance in Gaza.” The exhibition was born out of a deep conviction that images can move people in ways that words sometimes cannot. The photos show AWDA health workers on the ground, in makeshift operating rooms, at the bedsides of injured children, amid the rubble. Images that stay with you forever.

The exhibition toured all over Belgium. More than 20 organizations, such as Geneeskunde voor het Volk, ACV, and HoGent, borrowed them for their solidarity iftars, brunches, and debates, or displayed them in their buildings. In this way, thousands of people were introduced to AWDA's work and resilience, and saw with their own eyes what it means to live and work in the midst of a genocide.

Assia, a policy and campaign officer, at the “Great White Tents Protest” in Geneva in January 2025.



Victor and Matilde, policy and campaign officer and coordinator, at the May 2025 protest for Palestine.



We also organized an interactive workshop in conjunction with the exhibition to discuss AWDA's work and the importance of medical resistance. We held that workshop at several community health centers run by Medicine for the People to raise awareness among the staff about the work of their colleagues in Gaza and to encourage them to join the fight. The responses were heartwarming. Nurses who said after the workshop that they "finally understood why international solidarity is also their struggle." Some centers purchased part of the exhibition to display in their waiting rooms. Teams that organized a brunch to benefit AWDA, or that signed up for the 20 km run through Brussels to raise funds for our work in Palestine.

We launched an email campaign in which nearly 200 concerned citizens sent an email to Foreign Minister Prévot, calling on him to take action and protect AWDA. We did that when, under Israeli pressure, AWDA was threatened with having to close its hospital in Jabalia—the last functioning hospital in northern Gaza. The hospital was eventually closed, but the pressure we helped build contributed to broader international attention to the situation. So even aside from the exhibition and the workshops, Viva Salud continued to campaign when it really mattered.

FROM BRUSSELS TO PALESTINE

In April, we also traveled to Palestine again. A group of six dedicated individuals joined Viva Salud on a solidarity trip to the West Bank. Our two local partner organizations, Bisan and Health Work Committees, welcomed us with open arms and took us on a week-long tour of the country.

What we saw left no one unmoved. Bisan showed us how farmers use agroecology to protect their land from Israeli colonization, how mothers of children with autism are supported in a context of constant uncertainty, and how organizations that are attacked by Israel—and even placed on its list of terrorist organizations—continue to resist nonetheless. Health Work Committees took us on a tour of two of their health centers, where, despite severe repression, they treat Palestinians every day, often without charging them a penny. It was a week full of memorable encounters: with people who face the toughest conditions and yet refuse to give up.

That solidarity trip also had a clear goal: To strengthen the bond between the participants and Palestine, so that they themselves become ambassadors for our campaign. That's exactly what happened. Upon their return, the participants organized an event called "From Palestine to Brussels," an evening during which they invited friends, family, and colleagues to share what they had learned and experienced. A small but powerful way to expand the circle of solidarity.

2025 was an eventful year. A year of loss and resilience, of frustration and triumph, of people who, despite everything, continued to care and fight. Viva Salud was not on the sidelines. We raised awareness, mobilized people, campaigned, and connected people to the struggles of AWDA, Bisan, and Health Work Committees.

But the situation in Gaza and the West Bank leaves no room for complacency. As long as Israeli violence continues, as long as healthcare workers are targeted, and as long as an entire people is under siege, international solidarity is not a luxury. It is a moral duty. And Viva Salud will continue to fulfill that duty, together with you.



Meeting with a farmer family during the solidarity trip to Palestine in March 2025.



Speech by Marc Botenga, Member of the European Parliament and board member of Viva Salud, at the "Care and Resistance" exhibition held at the European Parliament.

PHILIPPINES

A Solidarity Trip that strengthens the struggles for the right to health

In September 2025, Viva Salud organized a solidarity trip to the Philippines—the first in several years. For ten days, the solidarity group was immersed in the heart of the country's social and political realities, in an experience that was at once human, political, and deeply transformative. Before departure, participants prepared for the trip through group discussions, training sessions, and solidarity fundraisers.

Viva Salud's partners were at the center of every visit. Together with them, we met a wide variety of committed activists: healthcare workers, feminist organizations, union representatives, community workers, human rights defenders, as well as families and communities directly affected by human rights violations and repression. These often intense exchanges brought to life the political and social challenges facing the Filipino people.

The theme of the right to health was a constant presence throughout the trip. Participants were able to observe firsthand the barriers to accessing healthcare: lack of resources, regional inequalities, privatization of healthcare, and social determinants. But they also discovered powerful local initiatives, led by organized communities determined to defend their rights.

As the days went by, strong bonds were forged. Not only among group members, but also with local partners and communities, in a spirit of sharing, listening, and internationalism. It was a firsthand immersion in the dynamics of collective struggle, revealing the strength of Philippine social movements and their exceptional ability to organize in the face of injustice. It was a profound experience that deeply enriched the participants' reflections on forms of engagement and international solidarity.

Upon returning to Belgium, the participants committed to sharing their experiences, raising awareness, and organizing opportunities for exchange. A solidarity evening extended the journey, as did several photo exhibitions, which helped convey the participants' stories, lessons learned, and experiences.

Through this trip, Viva Salud reaffirms the strength of its approach: building bridges between different struggles, reinforcing everyone's commitment, and bringing international solidarity to life in concrete ways.



Members of the solidarity trip to the Philippines with a group of women accompanied by our partner GABRIELA in a neighbourhood of Manila.



The “Faces of Justice” exhibition presented during the Defend the Defenders event in Brussels.

DEFEND THE DEFENDERS

an evening of international solidarity in the heart of Brussels

On December 9, 2025, on the eve of International Human Rights Day, Viva Salud, together with partner organizations such as Intal, the CSC and FGTB labor unions, and ICHRP (International Coalition for Human Rights in the Philippines), organized a solidarity event in Brussels: “Defend the Defenders.” This annual event is dedicated to those who defend human rights around the world at the risk of their freedom—and sometimes their lives. This year, three countries were highlighted: the Philippines, Ecuador, and Belgium.

The panelists—Glenis Balangue from IBON, Bart Deceukelier from the CSC, and Marie-Lou Badie from Viva Salud—described the very specific context of the moment, marked by a historic citizen mobilization denouncing massive corruption scandals while a significant portion of the population still lives in poverty. The discussion shed light on the realities faced by activists on the ground. Arbitrary arrests, the criminalization of social movements, “red tagging,” repression, and intimidation: the testimonies shared gave a human face to these issues that are all too often overlooked. It provided a window not only into the mechanisms of repression at work but also into the forms of resistance that are taking shape.

Defend the Defenders was also the very first presentation of the Faces of Justice exhibition. This photo exhibition, created by the participants in the solidarity trip, features portraits of Filipino activists committed to social justice and the right to health.

Marie-Lou, policy and campaign officer for the Philippines, at the “Defend the Defenders” event.



WEBINARS

DR Congo: continuing to support the right to health for all in a context of occupation



The year 2025 got off to a very bad start in the eastern part of the Democratic Republic of the Congo. Starting in January, the situation deteriorated further when the AFC/M23 rebel coalition took control of the city of Goma. Violence against the civilian population—especially against women—and attacks on the healthcare infrastructure have had dramatic consequences for access to healthcare and the living conditions of the population.

In this context, we have strengthened our ties with our partner Étoile du Sud and its branch in Goma. The team there continues its vital work, despite the risks and limitations posed by the occupation. Thanks to these regular contacts, we were able to better highlight the situation on the ground and strengthen our awareness campaigns in Belgium. In addition to the information we shared through our various communication channels, we organized two webinars.

The first event, which we organized in February together with our partner Étoile du Sud, focused on the impact of the war in the eastern part of the country on the exploitation of natural resources and international interests. The speakers examined the connections between the plundering of mineral resources, imperialist dynamics, and the consequences for the population.

The second webinar, organized in April in collaboration with our partner Si Jeunesse Savait and the PHM, focused on the situation of women in eastern DRC. The interviews revealed how widespread sexual violence is as a weapon of war, and the difficulties survivors face in obtaining care and appropriate support.

These initiatives not only helped inform a wider audience, but also brought attention to the work of our partners. Awareness-raising efforts help strengthen international solidarity and ensure that the voices of local people are heard.

An anti-imperialist webinar to understand the struggles against resource exploitation

On June 3, 2025, Viva Salud, ICHRP, and Quinoa organized an international webinar focused on the “war over strategic resources,” offering a comparative perspective across the Philippines, the Democratic Republic of the Congo, and Peru. Through firsthand accounts and on-the-ground analyses, the event highlighted the concrete consequences of mining and the exploitation of strategic resources on local communities: land grabs, health hazards, environmental degradation, and violence against local populations.

The Philippines provides a striking illustration of these dynamics. In several regions, extractive projects involving strategic minerals are expanding at the expense of local populations, sparking growing resistance. The webinar provided a platform for these communities in struggle, who are committed to defending their territories, their health, and their livelihoods. These are anti-imperialist struggles for the dignity and sovereignty of the people.



International solidarity organizations take to the streets to oppose the Arizona government's cuts

Throughout the whole of 2025, Viva Salud was fully mobilised at the side of the trade unions, the non-profit sector and NGO's to protest against the public policy of the Arizona government, especially its attacks on international solidarity.

The main concern was an alarming measure: a 25% reduction of the Belgian budget for international cooperation. This decision has very concrete and serious consequences as it threatens key programs for healthcare, food, agriculture and education, as well as the jobs and communities depending on them.

As a member of international solidarity, Viva Salud contributes to making a clear voice heard, the voice of a cooperation based on justice, human rights and solidarity among nations. This mobilisation is part of a broader dynamic of resistance to an austerity policy and it demonstrates the resistance capacity of the non-profit sector in its defense of critical stakes.



Camille, head of communications, and Victor, policy and campaign officer, at the protest against the Arizona government's measures in February 2025.

Géraldine, quality coordinator for Viva Salud, and our volunteer Eric at the Viva Salud stand during the 2025 edition of ManiFiesta.



MANIFIESTA

A weekend of struggle

Encounters, and international solidarity

On the occasion of ManiFiesta 2025, Viva Salud reached an important milestone by participating for the first time in MundoFiesta, a true crossroads of international social movements. Throughout the weekend, our space welcomed a large and diverse audience. It participated in debates and meetings that were not only enriching and engaging, but also deeply rooted in the daily reality of our partners in the Philippines, the Democratic Republic of the Congo, and Palestine.

Our entire program consisted of six debates, each of which offered a unique perspective on topics such as health, human rights, and social justice. These exchanges provided an opportunity to compare policy analyses and practical experiences and to clearly highlight the links between repression, inequality, and access to health care. The personal testimonials from our international guests served as a common thread throughout the entire weekend. Basil Farraj, from our partner organization Bisan, provided a particularly accurate and well-documented account of the situation Palestinian political prisoners are in. Kristina Conti, in turn, provided a thorough analysis of the case against Rodrigo Duterte before the International Criminal Court, emphasizing how crucial it is for people to take action to promote truth and justice.

One of the most impressive moments of the festival was Mohammed Salha's story, which was told on the main stage. This hospital director from AWDA, our partner in Gaza, was invited to speak during the highlight of the event. He provided a vivid description of the daily reality faced by healthcare workers who are confronted with genocide. His speech, which was both understated and moving, gave a very concrete meaning to the concepts of "care and resistance" in the context of large-scale devastation and humanitarian emergencies.

"A huge thank you for this unforgettable and hopeful weekend. A weekend at ManiFiesta with Viva Salud works miracles—doctors should prescribe it to everyone in Belgium!"

Eric
VIVA SALUD volunteer



Basil Farraj, researcher on prison violence in the West Bank and a member of the Bisan Research Institute, our partner in Palestine, and Matilde, head of the policy and advocacy team at Viva Salud.



Salah Hamouri, a Franco-Palestinian lawyer, and Matilde, head of the opli and campaign team at Viva Salud at ManiFiesta 2025.

At the same time, our booth presented the exhibition “Care and Resistance in Gaza” to the public—an impressive visual immersion in the work of the medical teams from our partner, AWDA. Through portraits, stories, and photographs from real-life situations, the exhibition further explored the discussions and brought to life the reality discussed in the debates. It led to many conversations with the visitors, which further amplified the political and human impact of our presence.

In addition to the content, it was above all the collective energy that characterized this edition. The “Cups for Palestine” campaign, through which we collected more than 6,300 cups, was a concrete example of the public's involvement. This success was due to the extraordinary dedication of our many volunteers. Their presence, creativity, and dedication throughout the weekend contributed greatly to the success of this event.

Through ManiFiesta, we create platforms for dialogue between local initiatives and international movements, and we turn awareness into concrete engagement. An intense and inspiring weekend entirely dedicated to international solidarity and collective action.



Victor and Matilde setting up the “Care and Resistance” exhibition at ManiFiesta 2025.



Camille, Marie-Lou, and Kristina Conti at ManiFiesta 2025

Mohammed Salah, director of an AWDA hospital in Gaza, calls for international solidarity during the central moment at ManiFiesta.



PEOPLE'S HEALTH MOVEMENT (PHM)



In 2025, Viva Salud further strengthened its contribution to the People's Health Movement (PHM), the largest global network fighting for the right to health and health justice. At a time marked by deepening inequalities, the destruction of healthcare systems through war and austerity, the rise of authoritarian politics, and growing corporate control over health, PHM continued to build international solidarity. PHM invests in political advocacy and grassroots mobilisation across the world. Within this global movement, Viva Salud played an active role in connecting struggles, amplifying political voices from the Global South and helping strengthen collective alternatives based on Health for All.

One of the key struggles in 2025 was international solidarity with Palestine. Throughout the year, PHM intensified its work around the health impacts of genocide, occupation, militarisation, and colonial violence in Gaza and the West Bank. Viva Salud contributed actively to this work. PHM organised international webinars and discussions examining the destruction of healthcare infrastructure, attacks on health workers, the use of starvation as a weapon of war, and the broader links between militarisation and public health. At the same time, PHM strengthened solidarity campaigns supporting Palestinian health organisations such as AWDA, Health Work Committees (HWC) and Palestinian Medical Relief Society (PMRS). Together, these campaigns mobilised significant international support for the reconstruction and continuation of healthcare services in Palestine.

In 2025, Viva Salud contributed to the production and dissemination of *Global Health Watch 7* (GHW7), the flagship publication of the People's Health Movement and one of the most important critical voices on global health worldwide. Bringing together activists, researchers, and health movements from different regions, GHW7 analyses the political and economic forces shaping health inequalities, while highlighting struggles and alternatives rooted in social justice and solidarity. This edition placed particular emphasis on issues such as anti-imperialism, the political economy of health, climate justice and Palestine, and was conceived not only as a publication, but also as a movement-building process connecting activists and organisations across the globe. Through its involvement, Viva Salud contributed to strengthening critical international analysis and amplifying calls for health systems centred on human rights, public interest, and collective wellbeing.



Viva Salud also contributed to strengthening advocacy within global health governance spaces of PHM. Through PHM's WHO Watch initiative at the 78th World Health Assembly (WHA78), activists and partners monitored negotiations, developed political analyses, and pushed for stronger accountability around issues such as Palestine, health equity and public healthcare systems. The initiative brought together civil society organisations, trade unions, researchers, and activists from different regions to challenge corporate influence and defend health as a fundamental right. Palestine solidarity became a visible dimension of this work, both inside and outside the World Health Assembly, helping ensure that the destruction of Gaza's health system remained present in global health discussions.

Another major focus in 2025 was the growing Public Pharma initiative, which became one of PHM's most dynamic international projects. Public Pharma promotes democratic, public-interest alternatives to the current pharmaceutical model dominated by Big Pharma. PHM and its partners organised international webinars, policy discussions, and side events during the World Health Assembly, while also strengthening the Public Pharma for Europe coalition and expanding collaborations with organisations in Latin America and beyond.

Viva Salud also helped connect PHM with broader social justice movements in Europe by supporting its presence in political and activist spaces beyond the health sector. During ManiFiesta, Belgium's major festival of solidarity and social movements, Viva Salud helped create space for PHM discussions on Palestine, health justice, war and international solidarity, connecting health activists with trade unions, anti-racist organisations, youth movements and broader progressive networks.

Beyond advocacy and campaigns, Viva Salud also contributed to PHM's broader movement-building and political education work. Across regions, PHM organised trainings, assemblies, webinars and International People's Health University (IPHU) activities aimed at strengthening a new generation of health activists. In Europe, and with the support of Viva Salud, PHM expanded its work around anti-imperialism, comprehensive primary healthcare, climate justice and the defence of public health systems. Throughout 2025, PHM Europe also deepened collaborations with social movements, trade unions, feminist organisations, and solidarity networks, recognising that struggles for health cannot be separated from struggles against racism, militarisation, inequality, colonialism and ecological destruction.



Matilde and Assia at a PHM Europe meeting in Glasgow in November 2025.

By training more than 10,000 healthcare workers, our partner CHD has made prevention and first aid more accessible throughout the country.



PHILIPPINES

PHILIPPINES: COMMUNITIES RISING FOR THE RIGHT TO HEALTH

The right to health in the Philippines faces major challenges. In 2024–2025, health expenditure represented only 5.9% of GDP — about half the share spent in countries like Belgium. Filipino households also bear a heavy burden, paying 42.7% of health costs out of pocket, compared to less than 20% in Belgium. Per capita health spending amounts to only around €178 per year. As a result, many families must choose between healthcare and other basic needs and often forgo necessary medication because they cannot afford it.



Access to preventive and primary care remains limited, especially in rural and isolated areas. The physician-to-population ratio stands at 7.92 per 10,000 people, below the international standard of 10. In addition, the country faces a shortage of at least 127,000 nurses, while many healthcare professionals continue to leave for better salaries abroad. Gender inequalities worsen the situation, as women, who make up most healthcare workers, often face precarious employment and heavy caregiving responsibilities.

Climate change further increases health risks and strains health services. Droughts, typhoons and floods destroy homes, livelihoods and access to food and clean water, leading to malnutrition and disease. Poor communities are the most affected despite having the least capacity to cope and recover.

Viva Salud's partners in the Philippines advocate for health rights through systemic reforms on food prices, wages, health budgets and access to healthcare. They also organize community initiatives such as health education, healthcare services and disaster relief, while empowering communities to demand free and equitable healthcare.

Under President Marcos Jr., civic space remains restricted, creating ongoing safety concerns for human rights defenders and activists. Despite the need for reform, protections for human rights have not significantly improved. Government entities and policies continue to intimidate activists, development workers and civil society organizations, limiting their ability to operate freely and effectively.

At the same time, rights-based movements are gaining momentum as farmers, healthcare workers and women's groups unite to defend people's rights, including the right to health. Recent scandals in disaster management, especially flood control, have exposed corruption and governance failures affecting rights to food, health and safety. This has triggered public demonstrations demanding accountability, greater health investments, anti-corruption measures and stronger social protection.

Viva Salud partners in the Philippines

Despite growing inequality, restricted civic space and increasing pressure on the public health system, Viva Salud's partners in the Philippines continued in 2025 to defend health rights and strengthen community organizing. Through campaigns, advocacy, education and grassroots mobilization, they connected health issues to broader struggles for social justice, decent livelihoods and democratic rights.

IN NUMBERS



8,561 INDIVIDUALS AND 328 ORGANIZATIONS PARTICIPATED IN CAMPAIGNS CALLING FOR A STRONGER PUBLIC HEALTH SYSTEM.



3,615 WORKERS AND EMPLOYEES IN FACTORIES, CALL CENTERS AND HOSPITALS PARTICIPATED IN THE CAMPAIGN FOR SAFE AND HEALTHY WORKING CONDITIONS.



63 DEMANDS BY UNIONS OR WORKERS FOR SAFE AND HEALTHY WORKING CONDITIONS, INCLUDING PROTECTION AGAINST GENDER-BASED VIOLENCE, DISCRIMINATION AND SEXUAL HARASSMENT, WERE ACTED UPON.



6,162 INDIVIDUALS AND 153 ORGANIZATIONS AND ALLIANCES ARE PARTICIPATING IN CAMPAIGNS AGAINST ATTEMPTS TO LIMIT THE DEMOCRATIC SPACE FOR SOCIAL MOVEMENTS FOR HEALTH RIGHTS.



268 ENGAGEMENTS WITH INTERNATIONAL ALLIES, INSTITUTIONS AND AGENCIES ON DEMOCRATIC SPACE FOR SOCIAL MOVEMENTS DEFENDING THE RIGHT TO HEALTH.

KARAPATAN



In June 2025, during the 59th Session of the UN Human Rights Council in Geneva, KARAPATAN played an important role in international advocacy on enforced disappearances and attacks against human rights defenders in the Philippines.

Cristina Palabay, Secretary General of KARAPATAN, co-led the delegation of the Philippine Universal Periodic Review Watch, while Jonila Castro, a survivor of abduction and national council member, submitted letters of allegation to several UN Special Rapporteurs on behalf of victims' families.

These submissions exposed the Philippine government's inaction and lack of accountability regarding enforced disappearances and ongoing threats against activists and civil society organizations, while linking the situation in the Philippines to the global decline of freedom of expression and shrinking civic space.



COUNCIL FOR HEALTH AND DEVELOPMENT (CHD)



In 2025, CHD expanded its work into rural farming communities in Central Luzon by campaigning for the Health Workers' Party List and its call for a free and comprehensive public healthcare system nationwide.

Through the expansion of community-based health programs, CHD strengthened its presence among local populations and reinforced the links between health issues and broader socio-economic challenges such as poverty, livelihood insecurity and displacement. As a result, communities increasingly viewed CHD not only as a provider of healthcare services, but also as a space for collective identity, organizing and resistance.



GABRIELA



GABRIELA led national campaigns linking women's rights, health and socio-economic justice.

Through the One Billion Rising campaign, themed "Rise for Freedom, Rise against Fascism," the organization advocated for economic relief, accessible health services and resistance to corruption.

On International Women's Day, GABRIELA mobilized communities around the message: "Women Unite, Fight for lower prices on food and basic commodities, health and livelihood and oppose a corrupt government." These actions helped keep health and livelihood concerns at the center of public debate.



In 2025, IBON strengthened digital advocacy on public health through its educational video series “Health Cheka,” combining “health check-up” with the Filipino term for small talk.

Published on TikTok, Instagram and YouTube, the short-form videos covered topics such as Public Health, Primary Health Care and the Alma-Ata Declaration, helping increase the visibility of health advocates and workers’ organizations online. Thirteen episodes were released during the year, reaching thousands of viewers, with additional videos in production.



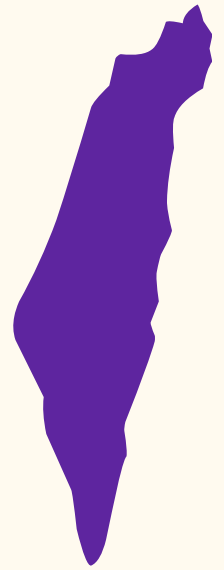
Dr. Ahmed Muhanna delivers a speech outside the Al-Awda Health Centre in Gaza City, after spending 665 days in illegal detention in an Israeli prison.



PALESTINE

PALESTINE: MEDICIDE, IMPUNITY AND SUMUD

The situation in Palestine in 2025 was not a mere “humanitarian crisis.” It was the result of systematic, deliberate policies of destruction carried out by Israel, broadcasted in real time on social media. The ceasefire announced in Gaza on October 10, 2025 did not mark an end to the violence; it merely shifted its form. The genocide continued, to a genocide in slow motion. “It’s actually very difficult now,” an AWDA staff member shared with Viva Salud in November 2025. “It feels like global attention has shifted elsewhere and Gaza is no longer in the spotlight, while the suffering continues. With the crossings closed, prices extremely high, and health services almost nonexistent, the situation remains very critical.”



In the West Bank the process of ethnic cleansing accelerated in 2025. Israeli policies of land confiscation, displacement and territorial fragmentation are carving the area into dozens of disconnected enclaves, making everyday Palestinian life increasingly unviable.

At the center of these crimes against humanity in both Gaza and the West Bank, a “medicide” was taking place. The deliberate destruction of the Palestinian health system by the Israeli occupation. In 2025 dozens of hospitals and health centers have been bombed, besieged or forced to shut down. Health workers have been killed in large numbers: in Gaza the number goes up to +1,700 health workers murdered since the begin of the genocide in October 2023. Medical supplies, fuel, food and water were blocked. The World Health Organization (WHO) warned that Gaza’s health system is “on its knees”, while UN experts stated that Israel is “destroying the conditions of life” in Gaza. This is not collateral damage. This medicide is a method of war.

All of this is not happening in a vacuum. It is happening with the full knowledge and inaction of the international community. In 2025, despite mounting evidence of grave violations of international law, states continued to fall short of their obligations to prevent atrocities and ensure accountability. Expressions of “concern” have too often replaced political courage. Belgium, like many European states, has now and then called for “respect for international law” and humanitarian access. But there were no sanctions, no suspension of diplomatic ties, no real action, no accountability for the perpetrator. It is complicity through inaction.

Despite devastating conditions in Palestine, Viva Salud and its partners continued in 2025 to defend the right to health, protect life and strengthen community resilience. In this context, access to health is not only a service, it is also a form of resistance. Their work embodies the Palestinian concept of sumud, the steadfast refusal to give up despite occupation, violence and displacement.

In Gaza, AWDA remained on the frontlines of survival and resistance.

Despite losing more than 40 staff members since October 2023 and seeing hospitals and health centers bombed, besieged or forced to shut down, AWDA continued to provide life-saving healthcare under impossible conditions.

Beyond medical care, AWDA trained and mobilized displaced youth in shelters and schools to organize health promotion activities, hygiene campaigns, psychosocial support and community outreach. Through initiatives such as “Step Towards Health”, young volunteers transformed overcrowded shelters into spaces of solidarity and collective action, reaching thousands despite extreme deprivation. Mobile teams and decentralized health points also delivered basic care and health promotion directly to communities under siege.

At the same time, AWDA documented the destruction of Gaza’s health system and ensured that the reality of the genocide could not be silenced internationally.





HEALTH WORK COMMITTEES (HWC)



In the West Bank, HWC continued to defend the right to health under increasingly extreme conditions marked by military incursions, movement restrictions and growing pressure on the Palestinian health system.

HWC maintained essential primary healthcare services while strengthening community resilience through trainings on health promotion, psychosocial support, leadership and community health work. Youth groups led local initiatives on mental health, smoking prevention, healthy lifestyles and students' health rights, reaching schools and communities across the West Bank.

In this context, young activists played an important role in promoting health as a collective right.

BISAN RESEARCH CENTER



In 2025, Bisan played a leading role in documenting and politicizing the realities of famine, displacement and systematic rights violations in Palestine.

Through research, advocacy and coalition-building, Bisan helped unite Palestinian civil society around a “Unified Call to Confront Famine in Gaza”, framing the famine not as a humanitarian accident but as the result of deliberate political choices and international inaction. Bisan also strengthened grassroots organizing by supporting community networks and independent trade unions, reinforcing Palestinians’ collective capacity to defend their rights.

By documenting violations, shaping narratives and mobilizing internationally, Bisan challenged attempts to depoliticize the crisis and demanded accountability, ensuring that Palestinian voices and demands for justice could not be erased.





IN NUMBERS



+1,700 HEALTH WORKERS KILLED IN GAZA SINCE OCTOBER 2023, REFLECTING THE SYSTEMATIC DESTRUCTION OF THE HEALTH SYSTEM ("MEDICIDE")



38 TIMES PARTNERS WERE CITED AS EXPERT VOICES BY MEDIA, INSTITUTIONS, AND RESEARCHERS (SHOWING GROWING INTERNATIONAL INFLUENCE)



303 PEOPLE TRAINED TO ADVOCATE FOR THE RIGHT TO HEALTH (INCLUDING INTERNALLY DISPLACED PEOPLE IN GAZA, YOUTH, WOMEN, COMMUNITY MEMBERS, AND ACTIVISTS)



6 YOUTH GROUPS CREATED IN GAZA SHELTERS, MOBILIZING 61 YOUNG GAZAN PEOPLE AS COMMUNITY HEALTH PROMOTERS



3 AGROECOLOGICAL MODEL FARMS ESTABLISHED BY BISAN, ALONGSIDE 115 FARMERS TRAINED, STRENGTHENING FOOD SOVEREIGNTY



15,600 PATIENTS URGENTLY NEED MEDICAL EVACUATION FOR LIFE-SAVING SPECIALIZED CARE UNAVAILABLE IN GAZA



BETWEEN OCTOBER 2023 TO DECEMBER 2025, MORE THAN 930 ATTACKS ON HEALTH CARE HAD BEEN DOCUMENTED BY WHO



GAZAN HOSPITALS OPERATING AT UP TO 300% CAPACITY IN 2025

DEMOCRATIC REPUBLIC OF CONGO



In Kinshasa, our partners Si Jeunesse Savait and Étoile du Sud have established "gender villages" in schools to raise students' awareness on violence against women and gender equality.

HEALTH, SOCIAL JUSTICE, AND CIVIL RESISTANCE

In 2025, the Democratic Republic of the Congo (DRC) continued to face significant political, social, and health challenges. Armed conflicts in the eastern part of the country, particularly in North Kivu, have worsened the humanitarian situation, causing massive population displacements and placing increasing pressure on already fragile health care systems.



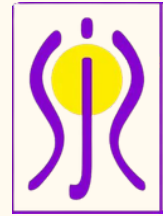
Access to health care remains deeply unequal. Health indicators remain a cause for concern, particularly with regard to maternal and infant mortality, while recurring outbreaks of cholera, Mpox, and measles further complicate access to essential services. In mining areas, social tensions stemming from subcontracting and job insecurity further exacerbate inequalities and the vulnerability of local communities.

At the same time, the government has accelerated several reforms related to Universal Health Coverage (UHC), notably through the Health Promotion Tax, which aims to reduce dependence on international donors. The new WHO-DRC Strategy for 2025–2028 was also launched to strengthen the health system's resilience in the face of epidemics and health crises.

Despite these difficult circumstances, citizen movements and civil society organizations have continued to advocate for the right to health and social justice. However, democratic space continues to shrink, with an increase in the number of arrests of journalists, political figures, and community leaders, particularly in North Kivu. Administrative restrictions and insecurity have also complicated mobilization efforts.

In the face of these challenges, Viva Salud's partners have adapted their strategies to continue their awareness-raising, advocacy, and community organizing efforts. Through grassroots initiatives and citizen-led campaigns, they have strengthened efforts to promote the right to health, social protection, and democratic participation.

SI JEUNESSE SAVAIT (SJS)



Since 2001, SJS has been working to promote the rights of women and young people in the DRC, with a focus on sexual and reproductive health and rights, gender equality, and the inclusion of marginalized groups.

In 2025, SJS continued its awareness-raising and advocacy efforts regarding the right to health and social protection. Together with AFEMECO and SYMECO, the organization campaigned for better social protection and working conditions.

SJS has also conducted online awareness campaigns on the health rights of women affected by the conflict in the eastern part of the country and took action during the “16 Days of Activism” to promote the inclusion of people living with HIV and access to appropriate sexual and reproductive health services.

Through Étoile du Sud, SJS has also helped strengthen MONDAS, a citizen-led movement committed to high-quality health care and better financial protection for health care users.





ÉTOILE DU SUD

Étoile du Sud (EDS) continues its work to promote the right to health and social justice through community mobilization, civic education, and advocacy.



Despite the ongoing insecurity in North Kivu, the organization has relied on local partners and community-led initiatives to maintain a minimum level of health monitoring and community-based services. Through SJS, EDS has also strengthened its monitoring of needs related to Universal Health Coverage in order to tailor its interventions to the realities on the ground.

In 2025, EDS continued to carry out several public health campaigns focused on child nutrition, prevention, and vaccination.

Through SJS, EDS has also helped strengthen MONDAS in the face of the shrinking democratic space. In 2025, the movement strengthened its internal governance by electing its governing bodies, revising its legal instruments, and incorporating new member organizations.

Mothers and caregivers gathered at a public hospital in Kinshasa to hear the findings of a study conducted by Étoile du Sud on Universal Health Coverage.



IN NUMBERS



35 PEOPLE LIVING WITH HIV TOOK PART IN THE "16 DAYS OF ACTIVISM" TO PROMOTE INCLUSION AND ACCESS TO APPROPRIATE SERVICES



6 "GENDER VILLAGES" ESTABLISHED IN ELEMENTARY SCHOOLS IN KINSHASA TO PROMOTE EQUALITY AND INCLUSION



120 MEMBERS OF MANAGEMENT COMMITTEES TRAINED AS PART OF THE "GENDER VILLAGES" INITIATIVE



MORE THAN 3,000 STUDENTS HAVE BEEN EDUCATED ON GENDER ISSUES AND LIVING TOGETHER IN SCHOOL



350 HOUSEHOLDS EDUCATED ON BREASTFEEDING AND COMPLEMENTARY FEEDING



17,621 PEOPLE REACHED BY MEASLES AWARENESS AND VACCINATION CAMPAIGNS IN KINSHASA

FINANCIAL REPORT

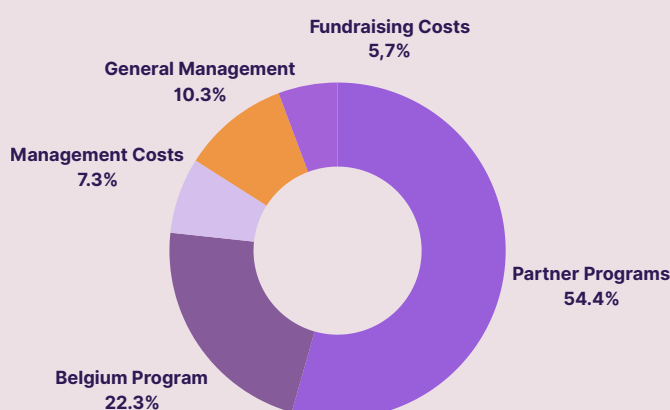
In 2025, the organization's expenditures amounted to just over €2.1 million. The year was marked by several significant expenses incurred as part of organizational strengthening efforts and support for program activities. Despite these costs, overall expenditures remained under control and below the level of revenues. The main areas of expenditure included the implementation of programs with our international partners, activities carried out in Belgium, and costs related to the organization's coordination, administrative oversight, and financial management. Investments made in 2025 were also aimed at strengthening the organization's capacity to expand its activities and ensure its long-term financial sustainability.

EXPENSES	2024	2025
PROJECT EXPENSES	1 882 788	1 647 084
DRC PROGRAM	139 697	136 880
PHILIPPINES PROGRAM	225 774	251 920
PALESTINE PROGRAM	294 371	365 999
EMERGENCY PROJECTS	151 535	49 409
NAMNAMA PROJECT	19 082	22 125
BELGIUM PROGRAM	73 617	70 344
PHM PROJECT	375 815	158 166
CONSORTIUM PROJECT	31 371	19 192
SUPPORT COSTS	53 846	24 032
HEADQUARTERS STAFF COSTS FOR THE PALESTINE-PHILIPPINES-DRC PROGRAM	48 553	57 182
HEADQUARTERS STAFF COSTS FOR THE BELGIUM PROGRAM	355 456	383 785
EXPATRIATE STAFF COSTS	58 811	57 288
EXPATRIATE STAFF COSTS FOR PHM SUPPORT	54 860	50 763
MANAGEMENT COSTS	152 527	158 489
SUPPORT COSTS	14 922	16 022
PROGRAM STAFF COSTS	137 604	142 467
FUNDRAISING EXPENSES	112 504	122 727
SUPPORT COSTS	22 383	60 981
PERSONNEL COSTS	68 121	39 746
CNCD CONTRIBUTION	22 000	22 000
GENERAL MANAGEMENT	182 773	222 282
SUPPORT COSTS	89 533	93 459
AXYOM FINANCIAL MANAGEMENT SUPPORT	20 527	45 495
SUPPORT STAFF AND GENERAL COORDINATION COSTS	72 713	83 328
TOTAL CHARGES	2 330 592	2 150 582

The majority of expenditures continue to be dedicated to supporting the programs and partners with whom Viva Salud works, both in Belgium and internationally.

Given the worsening humanitarian crisis in Gaza, a portion of the 2025 surplus has been allocated to support the emergency interventions undertaken by our Palestinian partner, AWDA, in Gaza.

Despite several major expenditures during the year, overall costs remained well managed.

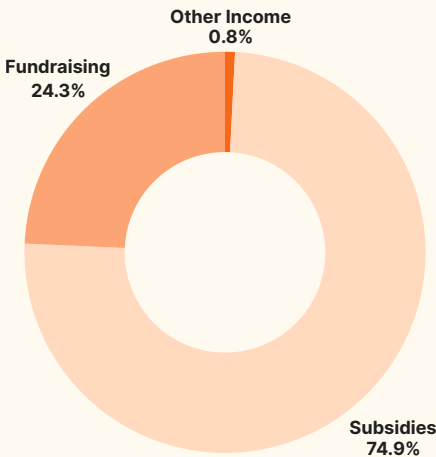


REVENUE	2024	2025
	NET INCOME	
PRIVATE DONATIONS	459 618	559 143
PRIVATE DONATIONS	343 826	496 174
LEGACY	-	25 933
FUNDRAISING CAMPAIGNS	5 216	14 536
CONTRIBUTIONS FROM SOCIAL ORGANIZATIONS	110 576	22 500
GRANTS & PRIVATE FUNDING	1 861 270	1 720 910
DGD GRANTS	1 153 864	1 183 828
EMPLOYMENT GRANTS	95 546	96 292
REGIONAL GRANTS	68 802	114 138
COMMUNITY GRANTS (WBI)	-	27 423
GRANTS FROM PROVINCES, CITIES, AND MUNICIPALITIES	11 415	25 493
11.11.11 FUNDING	13 015	11 572
CNCD FUNDING	38 937	60 244
MÉTALLOS FUNDING	-	15 000
PHM FUNDING	430 675	186 919
OTHER INCOME	70 939	18 044
COST RECOVERY	15 401	10 501
CONSORTIUM	31 997	-
OTHER INCOME (INTEREST, ETC.)	23 542	7 543
TOTAL REVENUE	2 342 810	2 298 087
RÉSULT	12 218	147 515

Private donations reached nearly €500,000 in 2025, thanks to strong mobilization around our campaigns and solidarity initiatives.

Public subsidies and institutional funding remain essential to ensuring the continuity of our programs with our partners

Revenue in 2025 exceeded budget forecasts, mainly due to a significant increase in fundraising.



The year 2025 closed with a positive result of approximately €155,000, mainly due to exceptional mobilization around our solidarity and fundraising campaigns. This outcome reflects the trust placed in Viva Salud and the growing support for struggles in defense of the right to health and social justice. The resources generated will allow us to sustainably strengthen our programs and the support provided to our partners, enabling us to continue, together, the fight for universal access to healthcare and for health systems that are more equitable and rooted in solidarity

VIVA SALUD IS A MEMBER OF

- 11.11.11 (Dutch-language umbrella organization for international solidarity)
- CNCD -11.11.11 (French-speaking umbrella organization for international solidarity)
- ACODEV (Federation of French- and German-speaking NGOs)
- NGO Federation (Federation of Dutch-Speaking NGOs)
- Ethical Fundraising (RE-EF)
- Be-cause Health (Belgian platform for international health)
- Health Coalition
- Geneva Global Health Hub (G2H2)
- Defend the Defenders Platform
- People's Health Movement (PHM)
- Public Pharma for Europe
- Health Impact Coalition (HICO)

WE WOULD LIKE TO THANK THE GOVERNMENTS, FEDERATIONS, AND ORGANIZATIONS THAT HELPED FUND OUR ACTIVITIES IN 2025

- Directorate-General for Development Cooperation and Humanitarian Aid of the FPS Foreign Affairs,
Foreign Trade and Development Cooperation
- Wallonie-Bruxelles International (WBI)
- 11.11.11 (Dutch-language umbrella organization for international solidarity)
- CNCD-11.11.11 (French-speaking umbrella organization for international solidarity)
- Cities and municipalities: Brussels, Genk, Hoeilaart, Lille, Lommel
- Province of West Flanders
- Brussels International
- MWB-FGTB
- Medico International
- BEGECA
- Bröt für die Welt
- Center for Global Digital Justice
- Karama Solidarity

Viva Salud is a member of the Association for Ethical Fundraising (RE-EF) and is committed to fully complying with the principles of its code of ethics. We consider the right to information to be essential: Donors, volunteers, and staff are informed at least once a year about how the funds raised are being used.

Integrity is one of the cornerstones of our actions. We ensure that we have a reliable complaint-handling system in place that is accessible to everyone and guarantees transparent resolution. In 2025, no reports or complaints related to integrity were recorded. Anyone who wishes to file a complaint about our organization or our staff may contact our complaints officer at the following email address: safeguarding@vivasalud.be





SAMEN STRIJDEN VOOR GEZONDHEID
ENSEMBLE, LUTTONS POUR LA SANTÉ